



REGIONAL SERVICE COMMISSION

2017

Regional Service Commission 11

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

- Page RSC-1 is signed and sealed
 - Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
 - Cooperative & Regional Planning Services Fund
 - Local Planning Services Fund
 - Solid Waste Services Fund
 - Electricity Generation Facility Fund
 - Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
 - Local Planning Services Fund
 - Solid Waste Services Fund
 - Electricity Generation Facility Fund
 - Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: Original Signed by D. R. Fitzgerald
Title: Executive Director

Date: October 25, 2016

REGIONAL SERVICE COMMISSION 11

2017 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ 88,177
2. Local Planning Services Fund (from page LP-1)	\$ 1,291,927
3. Solid Waste Services Fund (from page SW-1)	\$ 7,658,700
4. Electricity Generation Facility Services Fund (from page GF-1)	\$ 1,220,954
5. Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Operating Budget	\$ 10,259,758

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$ 5,000
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$ 843,000
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$ 848,000

THIS IS TO CERTIFY that on the 25th day of October, 2016 the Board of the REGIONAL SERVICE COMMISSION 11
RESOLVED that the total operating budget for the Regional Service Commission for the 2017 calendar year would consist of
total Revenue of \$ 10,259,758, and total expenditures of \$ 10,259,758 and that the capital budget would consist of total
expenditures of \$ 848,000.

Adopted this 25 th day of October, 2016 by the Board of the REGIONAL SERVICE COMMISSION 11.

Executed this 25th day of October, 2016 by the Executive Director of said Commission.

Original Signed by Judy Wilson-Shee

Chairman

Original signed by D. R. Fitzgerald

Executive Director

REGIONAL SERVICE COMMISSION 11

2017 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other (Please explain) (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
Revenue												
Member Charges		74,142	1,274,347	2,898,924			4,247,413					\$ 4,247,413
Sales of services				4,635,990	1,100,000		5,735,990					\$ 5,735,990
Government Transfers							-					\$ -
Transfers from own and other funds	507,245						507,245				(507,245)	\$ -
Other transfers							-					\$ -
Interest			3,000	6,960			9,960					\$ 9,960
Surplus of second previous year		14,035	14,580	101,826	120,294		250,735				(250,735)	\$ -
Other revenue				15,000	660		15,660					\$ 15,660
Total Revenue	507,245	88,177	1,291,927	7,658,700	1,220,954		10,767,003				(757,980)	10,009,023
Expenditures												
Governance	62,500						62,500					62,500
Administration	437,978	65,677	544,322	1,318,407	9,200		2,375,584				(507,245)	1,868,339
Regional planning		10,000					10,000					10,000
Regional policing collaboration		2,500					2,500					2,500
Regional emergency measures planning							-					-
Regional sport, recreation & culture infrastructure planning & cost-sharing		10,000					10,000					10,000
Other services provided to all members							-					-
Planning and building inspection services			730,905				730,905	9,142		1,000		741,047
Operations - Solid Waste Service				5,579,359	326,089		5,905,448	1,598,600		2,000		7,506,048
Financial Services							-					-
- Interest				64,475	70,000		134,475					134,475
- Other Financing Charges	6,767		3,000	2,500	4,240		16,507					16,507
- Transfer to the Capital Fund - Debt Repayment				453,709	346,000		799,709				(799,709)	-
- Transfer to the Capital Fund - Asset Acquisition			5,500	43,000			48,500					48,500
- Transfer to the Capital Reserve					465,425		465,425				(465,425)	-
- Transfer to the Operating Reserve			700				700				(700)	-
Closure & Post-closure expense				191,250			191,250					191,250
Second previous year deficit							-					-
Other Fiscal services			7,500	6,000			13,500					13,500
Total Expenditure	507,245	88,177	1,291,927	7,658,700	1,220,954		10,767,003	1,607,742	-	3,000	(1,773,079)	10,604,666
Surplus (Deficit)	-	-	-	-	-		-	(1,607,742)	-	(3,000)	1,015,099	(595,643)

RSC-PSA

REGIONAL SERVICE COMMISSION 11

2017 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$ 507,245
2. Less: Revenue from other sources (from page CS-2)	\$
Net Budget to be allocated to other funds:	\$ 507,245
Cooperative & Regional Planning Services (to page CRP-3)	\$ 65,677
Local Planning Services (to page LP-3)	\$ 152,870
Solid Waste Services (to page SW-3)	\$ 288,698
Electricity Generation Facility Services (to page GF-3)	\$
Other Shared Services (to page OT-3)	\$
Total Allocation	\$ 507,245

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2017 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	<u>2016 BUDGET</u>	<u>2017 BUDGET</u>
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....
1.1.2.5.2 (Specify).....
1.1.2.7.0 Other Revenue (Specify).....
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	=====	=====

2017 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.1.0.0.0	CORPORATE SERVICES		
2.1.1.0.0	GOVERNANCE		
2.1.1.1.0	Board Members		
2.1.1.1.1	Honorariums	40,000	40,000
2.1.1.1.2	Travel	13,500	13,500
2.1.1.1.3	Training and Development	3,000	3,000
2.1.1.1.9	Meetings	6,000	6,000
2.1.1.T.T	TOTAL GOVERNANCE	<u>62,500</u>	<u>62,500</u>
2.1.2.0.0	ADMINISTRATION		
2.1.2.1.0	Executive Director's Office		
2.1.2.1.1	Salaries & Benefits	206,717	215,380
2.1.2.1.2	Travel	4,000	4,000
2.1.2.1.3	Training and Development	1,000	1,000
2.1.2.1.9	Memberships and Subscriptions	2,000	2,000
2.1.2.2.0	Human Resources		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (Specify).....		
2.1.2.3.0	Financial Management		
2.1.2.3.1	Salaries & Benefits	116,028	102,298
2.1.2.3.2	Travel		
2.1.2.3.3	Training and Development	1,000	1,000
2.1.2.3.5	External Audit Fees	19,500	19,500
2.1.2.3.6	External Accounting Fees		
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	Other Administration Services		
2.1.2.4.1	Advertising and Public Relations	2,500	2,500
2.1.2.4.2	Liability Insurance	46,000	46,000
2.1.2.4.3	Professional Services	8,000	16,000
2.1.2.4.4	Legal Services	6,000	6,000
2.1.2.4.5	Office Building	4,000	4,000
2.1.2.4.6	Office Equipment & Supplies	5,000	5,000
2.1.2.4.7	Printing and Copying	1,000	1,000
2.1.2.4.8	Telecommunications	2,300	2,300
2.1.2.4.9	Translation	10,000	10,000
2.1.2.T.T	TOTAL ADMINISTRATION	<u>435,045</u>	<u>437,978</u>
2.1.4.0.0	FISCAL SERVICES		
2.1.4.1.0	Interest		
2.1.4.1.1	Current Operations		

2017 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects
2.1.4.1.3	Long-Term Debt
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge	3,500	3,500
2.1.4.2.9	Other (Specify).....
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment
2.1.4.3.2	Capital Fund - Asset Acquisition
2.1.4.3.3	Capital Reserve
2.1.4.3.4	Operating Reserve
2.1.4.4.0	Other Fiscal Services		
2.1.4.4.9	HST Expense	2,840	3,267
2.1.4.T.T	TOTAL FISCAL SERVICES	<u>6,340</u>	<u>6,767</u>
2.T.T.T.T	TOTAL CORPORATE SERVICES	<u>503,885</u>	<u>507,245</u>

2017 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<hr/> <hr/>	

REGIONAL SERVICE COMMISSION 11

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	88,177
2. Less: Revenue from other sources	14,035
Net Budget to be raised from members	74,142

MEMBER CHARGES

Member	2011 Census Population	2016 Municipal Tax Base	Member Share*
1 Cambridge Narrows	620	95,118,100	454
2 Chipman	1,236	67,973,200	556
3 Fredericton	56,224	6,933,624,190	36,302
4 Fredericton-Junction	752	40,321,150	335
5 Gagetown	698	60,799,550	378
6 Hanwell	4,610	479,454,000	2,721
7 Millville	307	11,464,600	122
8 Minto	2,505	103,815,408	1,028
9 Nackawic	1,049	92,590,050	572
10 New Maryland	4,232	341,981,700	2,216
11 Oromocto	8,932	1,090,575,922	5,736
12 Stanley	419	29,726,600	208
13 Tracy	611	26,486,850	254
14 LSDs	<u>44,976</u>	<u>3,533,903,100</u>	<u>23,260</u>
	<u>127,171</u>	<u>12,907,834,420</u>	<u>74,142</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

* **Note:** Allocation on 50-50 proportional basis of population and tax base

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2016 BUDGET	2017 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	15,121	14,035
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>15,121</u>	<u>14,035</u>

REGIONAL SERVICE COMMISSION 11

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0	REGIONAL SERVICES		
2.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	65,680	65,677
2.2.3.1.0	Regional Planning		
2.2.3.1.1	Personnel		
2.2.3.1.2	Administration		
2.2.3.1.3	Travel		
2.2.3.1.4	Professional Services	5,000	10,000
2.2.3.1.9	Other (Specify).....		
2.2.3.1.S.T	Subtotal	5,000	10,000
2.2.3.2.0	Regional Policing Collaboration		
2.2.3.2.2	Administration		
2.2.3.2.3	Travel		
2.2.3.2.4	Professional Services	2,500	2,500
2.2.3.2.9	Other (Specify).....		
2.2.3.2.S.T	Subtotal	2,500	2,500
2.2.3.3.0	Regional Emergency Measures Planning		
2.2.3.3.2	Administration		
2.2.3.3.3	Travel		
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify).....		
2.2.3.3.S.T	Subtotal		
2.2.3.4.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2	Administration		
2.2.3.4.3	Travel		
2.2.3.4.4	Professional Services	10,000	10,000
2.2.3.4.9	Other (Specify).....		
2.2.3.4.S.T	Subtotal	10,000	10,000
2.2.3.5.0	Other Service Provided to All Members		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (Specify).....		
2.2.3.5.S.T	Subtotal	83,180	88,177
2.2.4.0.0	FISCAL SERVICES		
2.2.4.1.0	Interest		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	Other Financing Charges		

2017 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.2.4.2.3	Banking Service Charge
2.2.4.2.9	Other (Specify).....
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment
2.2.4.3.2	Capital Fund - Asset Acquisition
2.2.4.3.3	Capital Reserve
2.2.4.3.4	Operating Reserve
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit
2.2.4.4.9	Other (Specify).....
2.2.4.T.T	TOTAL FISCAL SERVICES	=====	=====
2.T.T.T.T	TOTAL EXPENDITURES	83,180	88,177

2017 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<u> </u>	
		<u> </u>	

REGIONAL SERVICE COMMISSION 11

2017 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	\$ 1,291,927
2. Less: Revenue from other sources (from page LP-2)	\$ 17,580
Net Budget to be raised from members	\$ 1,274,347

Portion of net budget relating to Planning Services	\$ 745,632
Portion of net budget relating to Inspection Services	\$ 528,715

MEMBER CHARGES

Member	2016 Municipal Tax Base	Planning Service	Inspection Service	Member Share
1 Cambridge-Narrows	95,118,100	15,756	11,172	26,928
2 Chipman	67,973,200	11,260	7,984	19,244
3 Gagetown	60,779,550	10,068	7,139	17,207
4 Hanwell	479,454,000	79,420	56,315	135,736
5 Millville	11,464,000	1,899	1,347	3,246
6 Minto	103,815,408	17,197	12,194	29,391
7 Nackawic	92,590,050	15,337	10,875	26,213
8 Stanley	29,726,600	4,924	3,492	8,416
9 Tracy	26,486,850	4,387	3,111	7,499
10 LSDs	<u>3,533,923,100</u>	<u>585,384</u>	<u>415,086</u>	<u>1,000,470</u>
	\$ 4,501,330,858	\$ 745,632	\$ 528,715	\$ 1,274,347

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$ 5,000
Less: Total sources of funds	\$ 5,000
Total Long-term borrowing	\$ -

2017 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2016 BUDGET	2017 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development
1.3.2.1.2	Inspection
1.3.2.1.9	Other (Specify).....
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	51,668	14,580
1.3.2.6.2	Operating Reserve Fund
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income	3,000	3,000
1.3.2.7.2	HST Rebate
1.3.2.7.9	Other (Specify).....
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	54,668	17,580

2017 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2016 BUDGET	2017 BUDGET
2.3.0.0.0 LOCAL PLANNING SERVICES		
2.3.2.0.0 ADMINISTRATION		
2.3.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	146,842	152,870
2.3.2.1.0 Director's Office		
2.3.2.1.1 Salaries & Benefits	232,986	238,635
2.3.2.1.2 Travel	5,000	7,000
2.3.2.1.3 Training and Development	2,800	2,800
2.3.2.1.9 Meetings	2,000	1,500
2.3.2.2.0 Other Administration Services		
2.3.2.2.1 Advertising & Public Relations	1,500	1,500
2.3.2.2.2 Liability Insurance	4,000	2,000
2.3.2.2.3 Professional Services	6,000	4,000
2.3.2.2.4 Legal Services	10,000	5,000
2.3.2.2.5 Office Building	92,017	92,017
2.3.2.2.6 Office Equipment & Supplies	14,500	14,500
2.3.2.2.7 Printing and Copying	5,500	5,500
2.3.2.2.8 Telecommunications	17,000	17,000
2.3.2.2.9 Other (Specify).....		
2.3.2.2.T TOTAL ADMINISTRATION SERVICES	540,145	544,322
2.3.3.0.0 PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0 Planning Services		
2.3.3.1.1 Salaries & Benefits	291,808	385,959
2.3.3.1.2 Travel	5,000	5,000
2.3.3.1.3 Training and Development	5,000	5,000
2.3.3.1.4 Maps and Reference Material		
2.3.3.1.5 GIS Operating and Planet		
2.3.3.1.6 Advertising (Legislatively Required)	6,000	7,000
2.3.3.1.7 Planning Review & Adjustment Committee	19,200	19,200
2.3.3.1.9 Meetings, Memberships, and Supplies	6,000	5,500
2.3.3.1.S.T Subtotal	333,008	427,659
2.3.3.2.0 Inspection Services		
2.3.3.2.1 Salaries & Benefits	257,247	268,446
2.3.3.2.2 Travel	27,000	29,000
2.3.3.2.3 Training and Development	1,500	4,000
2.3.3.2.4 Maps and Reference Material		
2.3.3.2.5 GIS Operating and Planet		
2.3.3.2.9 Membership and Supplies	1,600	1,800
2.3.3.2.S.T Subtotal	287,347	303,246
2.3.3.T.T TOTAL PLANNING AND INSPECTION SERVICES	620,355	730,905

2017 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.3.4.0.0	FISCAL SERVICES		
2.3.4.1.0	Interest		
2.3.4.1.1	Current Operations
2.3.4.1.2	Short-Term borrowing for capital projects
2.3.4.1.3	Long-Term Debt
2.3.4.2.0	Other Financing Charges		
2.3.4.2.1	Debenture Discounts
2.3.4.2.2	Cost of Issuing & Selling New Debentures
2.3.4.2.3	Banking Service Charge	3,000	3,000
2.3.4.2.9	Other (Specify).....
2.3.4.3.0	Transfers to Other Funds		
2.3.4.3.1	Capital Fund - Debt Repayment
2.3.4.3.2	Capital Fund - Asset Acquisition	5,500	5,500
2.3.4.3.3	Capital Reserve Fund
2.3.4.3.3	Operating Reserve Fund	1,000	700
2.3.4.4.0	Other Fiscal Services		
2.3.4.4.3	Second Previous Year Deficit
2.3.4.4.9	HST Expense	7,500	7,500
2.3.4.T.T	TOTAL FISCAL SERVICES	<u>17,000</u>	<u>16,700</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>1,177,500</u>	<u>1,291,927</u>

2017 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1 Computer Equipment	\$ 5,000			5000			5000		
2									
3									
4									
5									
6									
TOTAL	\$ 5,000			\$ 5,000			\$ 5,000		

FUNDING DETAILS			
Capital Grant	Amount	Purpose/Description	
1			
2			
3			
Other Sources of Funding	Amount	Purpose/Description	
1			
2			
Long-Term Borrowing Summary	Amount		
20 Years			
15 Years			
10 Years			
7 Years			
5 Years			
TOTAL BORROWING	_____		

REGIONAL SERVICE COMMISSION 11

2017 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$ 7,658,700
2. Less: Revenue from other sources (from page SW-2)	<u>\$ 4,759,776</u>
Net budget to be raised through tipping fees	<u><u>\$ 2,898,924</u></u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Cambridge Narrows	230	\$ 85.00	\$ 19,550
Chipman	525	\$ 85.00	\$ 44,624
Fredericton	13,000	\$ 85.00	\$ 1,105,000
Fredericton Junction	200	\$ 85.00	\$ 17,000
Gagetown	240	\$ 85.00	\$ 20,400
Hanwell	1,200	\$ 85.00	\$ 102,000
Millville	100	\$ 85.00	\$ 8,500
Minto	1,080	\$ 85.00	\$ 91,800
Nackawic	335	\$ 85.00	\$ 28,475
New Maryland	1,090	\$ 85.00	\$ 92,650
Oromocto	2,420	\$ 85.00	\$ 205,700
Stanley	115	\$ 85.00	\$ 9,775
Tracy	170	\$ 85.00	\$ 14,450
LSDs	13,400	\$ 85.00	<u>\$ 1,139,000</u>
TOTAL REVENUE FROM MEMBER TIPPING FEES			<u><u>\$ 2,898,924</u></u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$ 843,000
Less: Total sources of funds	<u>\$ 643,000</u>
Total Long-term borrowing	<u>\$ 200,000</u>

2017 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE		2016 BUDGET	2017 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	3,867,887	3,886,075
1.4.2.1.2	Construction and Demolition	247,500	255,000
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations		
1.4.2.1.8	Toll Gate	13,500	13,500
1.4.2.1.9	Other (Specify).....		
1.4.2.2.0	Special Waste		
1.4.2.2.1	Asbestos	21,000	21,000
1.4.2.2.2	(Specify).....		
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	255,000	243,152
1.4.2.3.2	Refundables Products	35,000	40,000
1.4.2.3.3	Shredding	15,000	18,000
1.4.2.3.4	Metals	99,500	94,741
1.4.2.3.5	Paints	15,000	15,000
1.4.2.3.9	Plastics	10,700	9,522
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Rental	40,000	40,000
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus		101,826
1.4.2.6.2	Operating Reserve Fund	182,000	
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	12,000	6,960
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Disposal of Capital Assets	105,000	15,000
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	4,919,087	4,759,776

2017 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2016 BUDGET	2017 BUDGET
2.4.0.0.0 SOLID WASTE SERVICES		
2.4.2.0.0 ADMINISTRATION		
2.4.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	291,363	288,888
2.4.2.1.0 Director's Office		
2.4.2.1.1 Salaries & Benefits	475,674	500,552
2.4.2.1.2 Travel	8,000	8,000
2.4.2.1.3 Training and Development	18,500	18,500
2.4.2.1.9 Other (Specify).....		
2.4.2.4.0 Other Administration Services		
2.4.2.4.1 Advertising and Public Relations	10,000	10,000
2.4.2.4.2 Liability Insurance	33,000	33,000
2.4.2.4.3 Professional Services	90,100	90,100
2.4.2.4.4 Legal Services	25,000	25,000
2.4.2.4.5 Office Building	52,500	54,500
2.4.2.4.6 Office Equipment and Supplies	17,000	17,000
2.4.2.4.7 Printing and Copying	-	-
2.4.2.4.8 Telecommunications	45,000	45,000
2.4.2.4.9 Non-refundable HST	107,000	125,867
2.4.2.5.0 Public Education		
2.4.2.5.1 Advertising, tours, promotional	100,000	100,000
2.4.2.5.2 Travel	2,000	2,000
2.4.2.5.9 Other (Specify).....		
2.4.2.T.T TOTAL ADMINISTRATION	<u>1,275,137</u>	<u>1,318,407</u>
2.4.3.0.0 OPERATIONS		
2.4.3.1.0 Station and Building		
2.4.3.1.1 Repairs and Maintenance	45,500	45,500
2.4.3.1.2 Electricity	96,000	101,000
2.4.3.1.3 Janitorial	2,000	2,000
2.4.3.1.4 Insurance	-	-
2.4.3.1.5 Property Taxes	90,000	95,000
2.4.3.1.9 Fuel	35,000	35,000
2.4.3.1.S.T Subtotal	<u>268,500</u>	<u>278,500</u>
2.4.3.2.0 Machinery & Equipment		
2.4.3.2.1 Vehicles	-	-
2.4.3.2.2 Small Equipment (non-capital)	-	-
2.4.3.2.3 Operating Leases (non-capital leases)	8,400	13,400
2.4.3.2.4 Fuel	515,900	469,400
2.4.3.2.5 Repairs and Maintenance	693,800	595,800
2.4.3.2.6 Insurance	113,000	117,000
2.4.3.2.9 Equipment Rental	17,300	17,500
2.4.3.2.S.T Subtotal	<u>1,348,400</u>	<u>1,213,100</u>

2017 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.4.3.3.0	Landfill Operations		
2.4.3.3.1	Personnel	1,494,131	1,664,278
2.4.3.3.2	Small Equipment (non capital)	2,500	2,500
2.4.3.3.3	Site and Road Maintenance	400,190	420,190
2.4.3.3.4	Monitoring	115,000	115,000
2.4.3.3.5	Site Security	15,000	15,000
2.4.3.3.6	Special Waste Handling	-	-
2.4.3.3.7	Cells	-	187,056
2.4.3.3.8	Leachate & Siltation Management	47,000	58,000
2.4.3.3.9	Supplies	135,880	135,880
2.4.3.3.S.T	Subtotal	2,209,701	2,597,904
2.4.3.4.0	Transfer Station Operations		
2.4.3.4.1	Personnel	-	-
2.4.3.4.2	Small Equipment (non capital)	-	-
2.4.3.4.3	Site and Road Maintenance	-	-
2.4.3.4.4	Site Security	-	-
2.4.3.4.5	Contracted Services	-	-
2.4.3.4.6	Special Waste Handling	-	-
2.4.3.4.9	Other (Specify).....	-	-
2.4.3.4.S.T	Subtotal	-	-
2.4.3.5.0	Scale house		
2.4.3.5.1	Personnel	238,557	249,591
2.4.3.5.2	Small Equipment (non capital)	-	-
2.4.3.5.3	Supplies	-	-
2.4.3.5.9	Repairs and Maintenance	20,000	20,000
2.4.3.5.S.T	Subtotal	258,557	269,591
2.4.3.6.0	Waste Diversion		
2.4.3.6.1	Personnel	688,600	688,800
2.4.3.6.2	Recycling	158,620	211,620
2.4.3.6.3	Collection	-	-
2.4.3.6.4	Equipment Maintenance	97,000	106,500
2.4.3.6.5	Contracted Services	-	-
2.4.3.6.9	Fuel	51,650	44,450
2.4.3.6.S.T	Subtotal	995,870	1,051,370
2.4.3.7.0	Composting Program		
2.4.3.7.1	Personnel	-	-
2.4.3.7.2	Processing	-	-
2.4.3.7.3	Demonstration Site	-	-
2.4.3.7.9	Other (Specify).....	-	-
2.4.3.7.S.T	Subtotal	-	-
2.4.3.8.0	Hazardous Household Waste		
2.4.3.8.1	Personnel	36,975	38,894
2.4.3.8.2	Collection	-	-
2.4.3.8.2	Disposal	130,000	130,000

2017 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.4.3.8.9	Other (Specify).....		
2.4.3.8.S.T	Subtotal	166,975	168,894
2.4.3.T.T	TOTAL OPERATIONS	<u>5,248,003</u>	<u>5,579,359</u>
2.4.4.0.0	FISCAL SERVICES		
2.4.4.1.0	Interest		
2.4.4.1.1	Current Operations		
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt	62,270	64,475
2.4.4.2.0	Other Financing Charges		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge	2,500	2,500
2.4.4.2.9	Other (Specify).....		
2.4.4.3.0	Transfers to Other Funds		
2.4.4.3.1	Capital Fund - Debt Repayment	368,000	453,709
2.4.4.3.2	Capital Fund - Asset Acquisition	43,000	43,000
2.4.4.3.3	Capital Reserve Fund		
2.4.4.3.4	Operating Reserve Fund		
2.4.4.3.5.	Generation Facility Operating Fund		
2.4.4.4.0	Other Fiscal Services		
2.4.4.4.1	Bad Debt Expense	6,000	6,000
2.4.4.4.2	Closure and Post-Closure Expense	182,746	191,250
2.4.4.4.3	Second Previous Year Deficit	451,044	-
2.4.4.4.9	Other (Specify).....		
2.4.4.T.T	TOTAL FISCAL SERVICES	<u>1,115,560</u>	<u>760,934</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>7,638,700</u>	<u>7,658,700</u>

REGIONAL SERVICE COMMISSION 11

2017 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1 Loader	\$ 200,000							200,000	5 years
2 Utility Vehicle	\$ 38,000			38,000			38,000		
3 Computer Equipment	\$ 5,000			5,000			5,000		
4 Cell Development	\$ 600,000		412,944	187,056			600,000		
5									
6									
7									
8									
TOTAL	\$ 843,000	\$ -	\$ 412,944	\$ 230,056	\$ -	\$ -	\$ 643,000	\$ 200,000	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years	\$ 200,000	
	TOTAL BORROWING	\$ 200,000	

REGIONAL SERVICE COMMISSION 11

2017 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	\$ 1,220,954
2. Less: Revenue from other sources (from page GF-2)	<u>120,954</u>
Net Budget to be raised from sale of service	<u>\$ 1,100,000</u>

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
NBPower.....	10,519,269	\$ 0.10457	\$ 1,100,000
.....	\$.....	\$.....
.....	\$.....	\$.....
TOTAL SALE OF SERVICE			<u>\$ 1,100,000</u>

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

2017 GENERATION FACILITY OPERATING BUDGET

REVENUE

		2016 BUDGET	2017 BUDGET
1.5.0.0.0	GENERATION FACILITY		
1.5.2.0.0	REVENUE FROM OTHER SOURCES		
1.5.2.5.0	Government Transfers		
1.5.2.5.1	(Specify).....
1.5.2.5.2	(Specify).....
1.5.2.6.0	Transfers from Own and Other funds		
1.5.2.6.1	Second Previous Year Surplus	95,486	120,294
1.5.2.6.2	Operating Reserve Fund
1.5.2.6.3	Solid Waste Services Operating Fund
1.5.2.7.0	Other Revenue		
1.5.2.7.1	Interest Income	1,050	660
1.5.2.7.9	Other (Specify).....
1.5.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	96,536	120,954

2017 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

	2016 BUDGET	2017 BUDGET
2.5.0.0.0 GENERATION FACILITY		
2.5.2.0.0 ADMINISTRATION		
2.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)
2.5.2.1.0 Personnel		
2.5.2.1.1 Salaries & Benefits
2.5.2.1.2 Travel
2.5.2.1.3 Training and Development
2.5.2.1.9 Other (Specify).....
2.5.2.2.0 Other Administrative Services		
2.5.2.2.1 Advertising and Public Relations
2.5.2.2.2 Liability Insurance
2.5.2.2.3 Professional Services
2.5.2.2.4 Legal Services
2.5.2.2.5 Office Building
2.5.2.2.6 Office Equipment & Supplies
2.5.2.2.7 Printing and Copying
2.5.2.2.8 Telecommunications	1,200	1,200
2.5.2.2.9 Electricity	10,000	8,000
2.5.2.T.T TOTAL ADMINISTRATION	11,200	9,200
2.5.3.0.0 OPERATIONS		
2.5.3.1.0 Personnel		
2.5.3.1.1 Salaries & Benefits	79,103	84,589
2.5.3.1.2 Travel	500	500
2.5.3.1.3 Training and Development	5,000	5,000
2.5.3.1.9 Other (Specify).....
2.5.3.2.0 Machinery & Equipment		
2.5.3.2.1 Vehicles
2.5.3.2.2 Small Equipment (non-capital)
2.5.3.2.3 Operating Leases (non-capital)
2.5.3.2.4 Fuel
2.5.3.2.5 Repairs and Maintenance	276,000	150,000
2.5.3.2.6 Insurance	21,000	38,000
2.5.3.2.7 Oil	40,000	45,000
2.5.3.2.8 Supplies	3,000	3,000
2.5.3.T.T TOTAL OPERATIONS	424,603	326,089
2.5.4.0.0 FISCAL SERVICES		
2.5.4.1.0 Interest		
2.5.4.1.1 Current Operations
2.5.4.1.2 Short-Term borrowing for capital projects
2.5.4.1.3 Long-Term Debt	84,556	70,000
2.5.4.2.0 Other Financing Charges		
2.5.4.2.1 Debenture Discounts	2,200	3,740

2017 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures
2.5.4.2.3	Banking Service Charge	500	500
2.5.4.2.9	Other (Specify).....
2.5.4.3.0	Transfers to Funds and Reserves		
2.5.4.3.1	Capital Fund - Debt Repayment	389,000	346,000
2.5.4.3.2	Capital Fund - Asset Acquisition
2.5.4.3.3	Capital Reserve	144,477	465,425
2.5.4.3.4	Operating Reserve	140,000
2.5.4.3.5.	Solid Waste Services Operating Fund
2.5.4.4.0	Other Fiscal Services		
2.5.4.4.3	Second Previous Year Deficit
2.5.4.4.9	Other (Specify).....
2.5.4.T.T	TOTAL FISCAL SERVICES	<u>760,733</u>	<u>885,665</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>1,196,536</u>	<u>1,220,954</u>

2017 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
TOTAL BORROWING			

2017 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$ _____
2. Less: Revenue from other sources (from page OT-2)	\$ _____
Net Budget to be raised from participating members	\$ _____

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1
2
3
4
5
6
7
8
9
10
			\$ _____

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$ _____
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2017 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2016 BUDGET	2017 BUDGET
1.6.0.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>.....</u>	<u>.....</u>

2017 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

		2016 BUDGET	2017 BUDGET
2.6.0.0.0	OTHER SHARED SERVICES		
2.6.2.0.0	ADMINISTRATION		
2.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)
2.6.2.1.0	Personnel		
2.6.2.1.1	Salaries and Benefits
2.6.2.1.2	Travel
2.6.2.1.3	Training and Development
2.6.2.1.9	Other (Specify).....
2.6.2.2.0	Other Administrative Services		
2.6.2.2.1	Advertising and Public Relations
2.6.2.2.2	Liability Insurance
2.6.2.2.3	Professional Services
2.6.2.2.4	Legal Services
2.6.2.2.5	Office Building
2.6.2.2.6	Office Equipment and Supplies
2.6.2.2.7	Printing and Copying
2.6.2.2.8	Telecommunications
2.6.2.2.9	Other (Specify).....
2.6.2.T.T	TOTAL ADMINISTRATION	=====	=====
2.6.4.0.0	FISCAL SERVICES		
2.6.4.1.0	Interest		
2.6.4.1.1	Current Operations
2.8.1.1.7	Short-Term borrowing for capital projects
2.6.4.1.3	Long-Term Debt
2.6.4.2.0	Other Financing Charges		
2.6.4.2.1	Debenture Discounts
2.6.4.2.2	Cost of Issuing & Selling New Debentures
2.6.4.2.3	Banking Service Charge
2.6.4.2.9	Other (Specify).....
2.6.4.3.0	Transfers to Funds and Reserves		
2.6.4.3.1	Capital Fund - Debt Repayment
2.6.4.3.2	Capital Fund - Asset Acquisition
2.6.4.3.3	Capital Reserve
2.6.4.3.4	Operating Reserve
2.6.4.4.0	Other Fiscal Services		
2.6.4.4.3	Second Previous Year Deficit
2.6.4.4.9	Other (Specify).....
2.6.4.T.T	TOTAL FISCAL SERVICES	=====	=====
2.T.T.T.T	TOTAL EXPENDITURES	=====	=====

2017 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<u> </u>	
		<u> </u>	

REGIONAL SERVICE COMMISSION 11

2017 REGIONAL SERVICE COMMISSION SCHEDULE OF FEES

1. Regular Garbage Tipping Fee	.. \$85.00 per metric tonne ..
2. C&D Tipping Fee	.. \$42.50 per metric tonne ..
3. CFC Removal Charge	.. \$15.00 + HST per unit ..
4. Scrap Tires Charge	.. \$100.00 per metric tonne ..
5. Asbestos Charge	.. \$140.00 per cubic metre .. \$750.00 minimum charge
6. Printing of Maps and Plans	.. \$4.00 per square foot ..
7. Parcel Being Added	.. \$200.00 ..
8. Documents	.. \$100.00 ..
9. Zoning Confirmation	.. \$100.00 ..
10. Zoning Compliance	.. \$200.00 ..
11. Variances (All)	.. \$250.00 ..
12. Non Conforming Use Application	.. \$250.00 ..
13. Terms and Conditions Application	.. \$250.00 ..
14. Subdivision (Type 1)	.. \$200.00 plus \$25/lot ..
15. Subdivision (Type 2)	.. \$500.00 plus \$50/lot ..
16. Temporary Permit	.. \$250.00 ..
17. Special PRAC Meeting	.. \$1,000.00 ..

Schedule of Fees - 2017