



REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

2014

Regional Service Commission 11

REGIONAL SERVICE COMMISSION 11

2014 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ 69,599
2. Local Planning Services Fund (from page LP-1)	\$ 1,140,728
3. Solid Waste Services Fund (from page SW-1)	\$ 7,577,879
4. Electricity Generation Facility Services Fund (from page GF-1)	\$ 841,180
5. Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Operating Budget	\$ 9,629,386

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$ 6,000
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$ 745,559
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$ 751,559

THIS IS TO CERTIFY that on the 3rd day of December, 2013, the Board of the REGIONAL SERVICE COMMISSION 11 RESOLVED

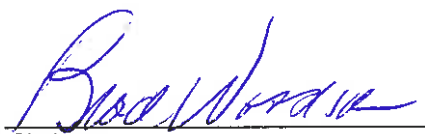
that the total operating budget for the Regional Service Commission for the 2014 calendar year would consist of total

Revenue of \$ 9,794,479, and total expenditures of \$ 9,629,386; and that the capital budget would consist of total

expenditures of \$751,559.

Adopted this 3rd day of December, 2013 by the Board of the REGIONAL SERVICE COMMISSION 11.

Executed this 5th day of December, 2013 by the Executive Director of said Commission.


Chairman


Executive Director

REGIONAL SERVICE COMMISSION 11

2014 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entitles (Add)	Other Sick Leave (Add/Subtract)	Transfers (Add/Subtract)	Total PSA Budget
Revenue												
Member Charges		\$ 69,599	\$ 1,137,728	\$ 2,806,210			\$ 3,813,537					\$ 3,813,537
Sales of services				4,486,410	944,000		5,430,410					5,430,410
Government Transfers	471,998			81,273			533,271			533,271		
Transfers from own and other funds												
Other transfers			3,000	11,000	1,000		15,000					15,000
Interest				333,788	81,273		395,061					
Surplus of second previous year				79,188			79,188					
Other revenue												
Total Revenue	471,998	69,599	1,140,728	7,577,879	1,005,273		10,268,477				(928,332)	9,338,145
Expenditures												
Governance	51,075						51,075					51,075
Administration	414,700	89,599	487,460	1,219,308	9,200		2,200,268				471,898	1,728,290
Regional planning												
Regional policing collaboration												
Regional emergency measures planning												
Regional sport, recreation & culture infrastructure planning & cost-sharing												
Other services provided to all members			839,748				839,748	9,000		1,000		649,748
Planning and building inspection services								1,575,000		4,000		6,983,122
Operations - Solid Waste Service				5,146,390	257,742		5,404,122					
Financial Services												
- Interest				81,747	82,465		144,212					144,212
- Other Financing Charges	3,800		4,500	2,500	500		11,100					11,100
- Transfer to the Capital Fund			9,000	343,559	330,000		682,559				862,559	
- Transfer to the Capital Reserve				385,000	100,000		485,000					485,000
- Transfer to the Operating Reserve												
Closure & Post-closure expense				183,384			183,384					183,384
Second previous year deficit												
Other Fiscal services	2,623			236,000	91,273		299,896					238,623
Total Expenditure	471,998	69,599	1,140,728	7,577,879	841,180		10,101,384	1,584,000		5,000	(1,700,930)	9,989,554
Surplus (Deficit)					165,093		165,093	(1,584,000)		(5,000)	772,498	(651,409)

REGIONAL SERVICE COMMISSION 11

2014 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	471,998
2. Less: Revenue from other sources (from page CS-2)	-
Net Budget to be allocated to other funds:	\$ 471,998
Cooperative & Regional Planning Services (to page CRP-3)	69,599
Local Planning Services (to page LP-3)	136,700
Solid Waste Services (to page SW-3)	265,699
Electricity Generation Facility Services (to page GF-3)	
Other Shared Services (to page OT-3)	
Total Allocation	\$ 471,998

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2014 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	2013 BUDGET	2014 BUDGET
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....
1.1.2.5.2 (Specify).....
1.1.2.7.0 Other Revenue (Specify).....
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	=====	=====

2014 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

	2013 BUDGET	2014 BUDGET
2.1.0.0.0 CORPORATE SERVICES		
2.1.1.0.0 GOVERNANCE		
2.1.1.1.0 Board Members		
2.1.1.1.1 Honorariums	32,700	32,575
2.1.1.1.2 Travel	15,496	13,000
2.1.1.1.3 Training and Development		2,500
2.1.1.1.4 Meetings	3,000	3,000
2.1.1.T.T TOTAL GOVERNANCE	<u>51,196</u>	<u>51,075</u>
2.1.2.0.0 ADMINISTRATION		
2.1.2.1.0 Executive Director's Office		
2.1.2.1.1 Salaries & Benefits	137,087	200,564
2.1.2.1.2 Travel	5,000	4,000
2.1.2.1.3 Training and Development		1,000
2.1.2.1.4 Supplies	15,000	
2.1.2.2.0 Human Resources		
2.1.2.2.1 Salaries & Benefits		
2.1.2.2.2 Travel		
2.1.2.2.3 Training and Development		
2.1.2.2.9 Other (Specify).....		
2.1.2.3.0 Financial Management		
2.1.2.3.1 Salaries & Benefits		106,636
2.1.2.3.2 Travel		
2.1.2.3.3 Training and Development		1,000
2.1.2.3.5 External Audit Fees	26,000	19,500
2.1.2.3.6 External Accounting Fees		
2.1.2.3.7 Other Financial Management		
2.1.2.3.9 Other (Specify).....		
2.1.2.4.0 Other Administration Services		
2.1.2.4.1 Advertising and Public Relations		5,000
2.1.2.4.2 Liability Insurance	43,750	46,000
2.1.2.4.3 Professional Services		5,000
2.1.2.4.4 Legal Services		5,000
2.1.2.4.5 Office Building	4,000	3,500
2.1.2.4.6 Office Equipment & Supplies	7,000	5,000
2.1.2.4.7 Printing and Copying		1,000
2.1.2.4.8 Telecommunications	1,200	1,500
2.1.2.4.9 Translation	15,000	10,000
2.1.2.T.T TOTAL ADMINISTRATION	<u>254,037</u>	<u>414,700</u>
2.1.4.0.0 FISCAL SERVICES		
2.1.4.1.0 Interest		
2.1.4.1.1 Current Operations		

2014 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2013 BUDGET	2014 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects
2.1.4.1.3	Long-Term Debt
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge	3,600
2.1.4.2.9	Other (Specify).....
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment
2.1.4.3.2	Capital Fund - Asset Acquisition
2.1.4.3.3	Capital Reserve
2.1.4.3.4	Operating Reserve
2.1.4.4.0	Other Fiscal Services		
2.1.4.4.1	Non-refundable HST	2,623
2.1.4.T.T	TOTAL FISCAL SERVICES	<u>0</u>	<u>6,223</u>
2.T.T.T.T	TOTAL CORPORATE SERVICES	<u>305,233</u>	<u>471,998</u>

2014 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS						Debt repayment term	
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds		Long-term Borrowing
1									
2									
3									
4									
5									
6									
TOTAL		0					0		

FUNDING DETAILS

Capital Grant Amount Purpose/Description

- 1
- 2
- 3

Other Sources of Funding Amount Purpose/Description

- 1
- 2

Long-Term Borrowing Summary

Amount

- 20 Years
- 15 Years
- 10 Years
- 7 Years
- 5 Years

TOTAL BORROWING

=====

REGIONAL SERVICE COMMISSION 11

2014 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	\$ 69,599
2. Less: Revenue from other sources	-
Net Budget to be raised from members	\$ 69,599

MEMBER CHARGES

Member	2011 Census Population	2013 Municipal Tax Base	Member Share*
1 Cambridge Narrows	620	76,709,200	394
2 Chipman	1,236	65,649,500	530
3 Fredericton	56,224	6,392,645,032	34,065
4 Fredericton Junction	752	36,646,700	313
5 Gagetown	698	56,239,350	355
6 Millville	307	10,544,400	115
7 Minto	2,505	104,632,950	991
8 Nackawic	1,049	131,459,050	671
9 New Maryland	4,232	334,813,900	2,136
10 Oromocto	8,932	1,048,864,808	5,509
11 Stanley	419	27,581,200	195
12 Tracy	611	25,483,200	242
13 LSDs	<u>49,586</u>	<u>3,598,286,800</u>	<u>24,083</u>
	<u>127,171</u>	<u>\$ 11,909,556,090</u>	<u>\$ 69,599</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

2014 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2013 BUDGET	2014 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>.....</u>	<u>.....</u>

2014 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2013 BUDGET	2014 BUDGET
2.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0	REGIONAL SERVICES		
2.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	61,047	69,599
2.2.3.1.0	Regional Planning		
2.2.3.1.1	Personnel		
2.2.3.1.2	Administration	1,000	
2.2.3.1.3	Travel	1,500	
2.2.3.1.4	Professional Services		
2.2.3.1.9	Other (Specify).....		
2.2.3.1.S.T	Subtotal	<u>2,500</u>	-
2.2.3.2.0	Regional Policing Collaboration		
2.2.3.2.2	Administration	1,000	
2.2.3.2.3	Travel	1,500	
2.2.3.2.4	Professional Services		
2.2.3.2.9	Other (Specify).....		
2.2.3.2.S.T	Subtotal	<u>2,500</u>	-
2.2.3.3.0	Regional Emergency Measures Planning		
2.2.3.3.2	Administration	1,000	
2.2.3.3.3	Travel	1,500	
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify).....		
2.2.3.3.S.T	Subtotal	<u>2,500</u>	-
2.2.3.4.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2	Administration	1,000	
2.2.3.4.3	Travel	1,500	
2.2.3.4.4	Professional Services		
2.2.3.4.9	Other (Specify).....		
2.2.3.4.S.T	Subtotal	<u>2,500</u>	-
2.2.3.5.0	Other Service Provided to All Members		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		
2.2.3.5.9	Other (Specify).....		
2.2.3.5.S.T	Subtotal		
2.2.4.0.0	FISCAL SERVICES		
2.2.4.1.0	Interest		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	Other Financing Charges		

2014 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2013 BUDGET	2014 BUDGET
2.2.4.2.3	Banking Service Charge
2.2.4.2.9	Other (Specify).....
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment
2.2.4.3.2	Capital Fund - Asset Acquisition
2.2.4.3.3	Capital Reserve
2.2.4.3.4	Operating Reserve
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit
2.2.4.4.9	Other (Specify).....
2.2.4.T.T	TOTAL FISCAL SERVICES	=====	=====
2.T.T.T.T	TOTAL EXPENDITURES	<u>71,047</u>	<u>69,599</u>

REGIONAL SERVICE COMMISSION 11

2014 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	
1									
2									
3									
4									
5									
6									
TOTAL		0						0	

FUNDING DETAILS

Capital Grant	Amount	Purpose/Description
1		
2		
3		
Other Sources of Funding	Amount	Purpose/Description
1		
2		
Long-Term Borrowing Summary	Amount	
20 Years		
15 Years		
10 Years		
7 Years		
5 Years		
TOTAL BORROWING		

REGIONAL SERVICE COMMISSION 11

2014 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	\$ 1,140,728
2. Less: Revenue from other sources (from page LP-2)	<u>3,000</u>
Net Budget to be raised from members	<u>\$ 1,137,728</u>
Portion of net budget relating to Planning Services 707,430
Portion of net budget relating to Inspection Services 430,298

MEMBER CHARGES

Member	2013 Municipal Tax Base	Planning Service	Inspection Service	Member Share
1 LSDs	3,598,286,800	677,595	412,151	1,089,747
2 Cambridge Narrows	76,709,200	14,445	8,786	23,231
3 Gagetown	56,239,350	10,590	6,442	17,032
4 Tracy	<u>25,483,200</u>	<u>4,799</u>	<u>2,919</u>	<u>7,718</u>
	<u>\$ 3,756,718,550</u>	<u>\$ 707,430</u>	<u>\$ 430,298</u>	<u>\$ 1,137,728</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$ 6,000
Less: Total sources of funds	<u>\$ 6,000</u>
Total Long-term borrowing	<u>\$ -</u>

2014 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE

		2013 BUDGET	2014 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development
1.3.2.1.2	Inspection
1.3.2.1.3	Sale of Services	105,394
1.3.2.1.4	Potential revenue from additional municipalities	32,078
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	138,000
1.3.2.6.2	Operating Reserve Fund
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income	2,000	3,000
1.3.2.7.2	HST Rebate
1.3.2.7.9	Other (Specify).....
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>277,472</u>	<u>3,000</u>

2014 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		2013 BUDGET	2014 BUDGET
2.3.0.0.0	LOCAL PLANNING SERVICES		
2.3.2.0.0	ADMINISTRATION		
2.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	41,290	136,700
2.3.2.1.0	Director's Office		
2.3.2.1.1	Salaries & Benefits	265,616	196,680
2.3.2.1.2	Travel	5,000	5,000
2.3.2.1.3	Training and Development	2,000	2,400
2.3.2.1.4	Meetings		1,200
2.3.2.2.0	Other Administration Services		
2.3.2.2.1	Advertising & Public Relations	7,400	1,000
2.3.2.2.2	Liability Insurance	9,000	6,000
2.3.2.2.3	Professional Services		10,000
2.3.2.2.4	Legal Services	5,000	3,000
2.3.2.2.5	Office Building	86,500	87,500
2.3.2.2.6	Office Equipment & Supplies	26,900	16,000
2.3.2.2.7	Printing and Copying	6,000	4,000
2.3.2.2.8	Telecommunications	20,000	18,000
2.3.2.2.9	Worksafe NB	2,500	-
2.3.2.T.T	TOTAL ADMINISTRATION SERVICES	<u>477,206</u>	<u>487,480</u>
2.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0	Planning Services		
2.3.3.1.1	Salaries & Benefits	319,262	361,590
2.3.3.1.2	Travel	9,000	6,000
2.3.3.1.3	Training and Development	3,000	3,000
2.3.3.1.4	Maps and Reference Material		
2.3.3.1.5	GIS Operating and Planet		
2.3.3.1.6	Advertising (Legislatively Required)	10,000	6,000
2.3.3.1.7	Planning Review & Adjustment Committee	10,400	15,800
2.3.3.1.8	Meetings, Memberships and Supplies	7,700	5,400
2.3.3.1.9	Payment to Region 8	76,499	
2.3.3.1.S.T	Subtotal	<u>435,861</u>	<u>397,790</u>
2.3.3.2.0	Inspection Services		
2.3.3.2.1	Salaries & Benefits	204,077	212,458
2.3.3.2.2	Travel	30,000	27,000
2.3.3.2.3	Training and Development	3,000	1,000
2.3.3.2.4	Maps and Reference Material		
2.3.3.2.5	GIS Operating and Planet		
2.3.3.2.6	Memberships and Supplies	1,900	1,500
2.3.3.2.7	Payment to Region 8	38,249	
2.3.3.2.S.T	Subtotal	<u>277,226</u>	<u>241,958</u>
2.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	<u>713,087</u>	<u>639,748</u>

2014 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2013 BUDGET	2014 BUDGET
2.3.4.0.0	FISCAL SERVICES		
2.3.4.1.0	Interest		
2.3.4.1.1	Current Operations
2.3.4.1.2	Short-Term borrowing for capital projects
2.3.4.1.3	Long-Term Debt
2.3.4.2.0	Other Financing Charges		
2.3.4.2.1	Debenture Discounts
2.3.4.2.2	Cost of Issuing & Selling New Debentures
2.3.4.2.3	Banking Service Charge	6,000	4,500
2.3.4.2.9	Other (Specify).....
2.3.4.3.0	Transfers to Other Funds		
2.3.4.3.1	Capital Fund - Debt Repayment
2.3.4.3.2	Capital Fund - Asset Acquisition	6,000
2.3.4.3.3	Capital Reserve Fund	3,000
2.3.4.3.3	Operating Reserve Fund
2.3.4.4.0	Other Fiscal Services		
2.3.4.4.3	Second Previous Year Deficit
2.3.4.4.9	Other (Specify).....
2.3.4.T.T	TOTAL FISCAL SERVICES	<u>6,000</u>	<u>13,500</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>1,196,293</u>	<u>1,140,728</u>

REGIONAL SERVICE COMMISSION 11

2014 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1 Computer equipment	\$ 6,000			6,000			\$ 6,000		
2									
3									
4									
5									
6									
TOTAL	\$ 6,000			6,000			\$ 6,000		

FUNDING DETAILS

Capital Grant Amount Purpose/Description

1

2

3

Other Sources of Funding

Amount

Purpose/Description

1

2

Long-Term Borrowing Summary

Amount

20 Years

15 Years

10 Years

7 Years

5 Years

TOTAL BORROWING

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REGIONAL SERVICE COMMISSION 11

2014 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$ 7,577,879
2. Less: Revenue from other sources (from page SW-2)	<u>4,971,669</u>
Net budget to be raised through tipping fees	<u>\$ 2,606,210</u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Cambridge Narrows	255	\$ 79.00	\$ 20,145
Chipman	485	\$ 79.00	\$ 38,315
Fredericton	13,000	\$ 79.00	\$ 1,027,000
Fredericton Junction	210	\$ 79.00	\$ 16,590
Gagetown	225	\$ 79.00	\$ 17,775
Millville	100	\$ 79.00	\$ 7,900
Minto	1,100	\$ 79.00	\$ 86,900
Nackawic	330	\$ 79.00	\$ 26,070
New Maryland	1,125	\$ 79.00	\$ 88,875
Oromocto	2,370	\$ 79.00	\$ 187,230
Stanley	120	\$ 79.00	\$ 9,480
Tracy	170	\$ 79.00	\$ 13,430
LSDs	13,500	\$ 79.00	\$ 1,066,500
TOTAL REVENUE FROM MEMBER TIPPING FEES			<u>\$ 2,606,210</u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$ 745,559
Less: Total sources of funds	<u>35,559</u>
Total Long-term borrowing	<u>\$ 710,000</u>

2014 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE		2013 BUDGET	2014 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	3,518,700	3,734,790
1.4.2.1.2	Construction and Demolition	180,341	200,600
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations		
1.4.2.1.8	Toll Gate	13,000	13,000
1.4.2.1.9			
1.4.2.2.0	Special Waste		
1.4.2.2.1	Asbestos	20,000	20,000
1.4.2.2.2	(Specify).....		
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	451,963	342,320
1.4.2.3.2	Refundables Products	40,000	35,000
1.4.2.3.3	Shredding	19,000	18,000
1.4.2.3.4	Metals	127,400	94,100
1.4.2.3.5	Paints		12,000
1.4.2.3.6	Plastics	21,600	16,600
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.3	Carbon Credits		25,000
1.4.2.4.4	Rental		54,198
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	165,321	333,788
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		61,273
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	8,000	11,000
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Sale of Capital Assets	87,000	-
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>4,652,325</u>	<u>4,971,669</u>

2014 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

	2013 BUDGET	2014 BUDGET
2.4.0.0.0 SOLID WASTE SERVICES		
2.4.2.0.0 ADMINISTRATION		
2.4.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	202,897	265,699
2.4.2.1.0 Director's Office		
2.4.2.1.1 Salaries & Benefits	555,051	430,610
2.4.2.1.2 Travel	8,000	8,000
2.4.2.1.3 Training and Development	20,500	20,500
2.4.2.1.9 Other (Specify).....		
2.4.2.4.0 Other Administration Services		
2.4.2.4.1 Advertising and Public Relations	7,000	10,000
2.4.2.4.2 Liability Insurance	94,000	33,000
2.4.2.4.3 Professional Services	82,000	81,000
2.4.2.4.4 Legal Services	50,000	35,000
2.4.2.4.5 Office Building	59,000	57,500
2.4.2.4.6 Office Equipment and Supplies	21,000	14,000
2.4.2.4.7 Printing and Copying		
2.4.2.4.8 Telecommunications	42,000	42,000
2.4.2.4.9 Non-refundable HST	104,000	120,000
2.4.2.5.0 Public Education		
2.4.2.5.1 Advertising, tours, promotional	100,000	100,000
2.4.2.5.2 Travel	2,000	2,000
2.4.2.5.9 Other (Specify).....		
2.4.2.T.T TOTAL ADMINISTRATION	<u>1,347,448</u>	<u>1,219,309</u>
2.4.3.0.0 OPERATIONS		
2.4.3.1.0 Station and Building		
2.4.3.1.1 Repairs and Maintenance	85,000	45,500
2.4.3.1.2 Electricity	104,250	96,000
2.4.3.1.3 Janitorial	8,000	7,000
2.4.3.1.4 Insurance		
2.4.3.1.5 Property Taxes	85,000	85,000
2.4.3.1.6 Fuel	20,000	17,000
2.4.3.1.S.T Subtotal	<u>302,250</u>	<u>250,500</u>
2.4.3.2.0 Machinery & Equipment		
2.4.3.2.1 Vehicles		
2.4.3.2.2 Small Equipment (non-capital)		
2.4.3.2.3 Operating Leases (non-capital leases)	14,944	1,870
2.4.3.2.4 Fuel	333,300	502,700
2.4.3.2.5 Repairs and Maintenance	419,300	577,800
2.4.3.2.6 Insurance	75,000	83,000
2.4.3.2.7 Equipment Rental	13,000	13,900
2.4.3.2.S.T Subtotal	<u>855,544</u>	<u>1,179,270</u>

REGIONAL SERVICE COMMISSION 11

2014 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2013 BUDGET	2014 BUDGET
2.4.3.3.0	Landfill Operations		
2.4.3.3.1	Personnel	1,413,266	1,527,529
2.4.3.3.2	Small Equipment (non capital)	2,500	2,500
2.4.3.3.3	Site and Road Maintenance	276,524	382,190
2.4.3.3.4	Monitoring	120,000	123,000
2.4.3.3.5	Site Security	5,000	15,000
2.4.3.3.6	Special Waste Handling		
2.4.3.3.7	Cells	150,000	80,000
2.4.3.3.8	Leachate & Siltation Management	45,000	36,000
2.4.3.3.9	Supplies	184,380	139,380
2.4.3.3.S.T	Subtotal	2,196,670	2,305,599
2.4.3.4.0	Transfer Station Operations		
2.4.3.4.1	Personnel		
2.4.3.4.2	Small Equipment (non capital)		
2.4.3.4.3	Site and Road Maintenance		
2.4.3.4.4	Site Security		
2.4.3.4.5	Contracted Services		
2.4.3.4.6	Special Waste Handling		
2.4.3.4.7	Payment for Waterborough	17,766	
2.4.3.4.S.T	Subtotal	17,766	-
2.4.3.5.0	Scale house		
2.4.3.5.1	Personnel	212,884	224,211
2.4.3.5.2	Small Equipment (non capital)		
2.4.3.5.3	Supplies		
2.4.3.5.4	Repairs and Maintenance	20,000	20,000
2.4.3.5.S.T	Subtotal	232,884	244,211
2.4.3.6.0	Waste Diversion		
2.4.3.6.1	Personnel	684,900	696,100
2.4.3.6.2	Recycling	156,830	161,450
2.4.3.6.3	Collection		
2.4.3.6.4	Equipment Maintenance	95,620	83,500
2.4.3.6.5	Contracted Services		
2.4.3.6.6	Fuel	48,000	49,500
2.4.3.6.S.T	Subtotal	985,350	990,550
2.4.3.7.0	Composting Program		
2.4.3.7.1	Personnel		
2.4.3.7.2	Processing		
2.4.3.7.3	Demonstration Site		
2.4.3.7.9	Other (Specify).....		
2.4.3.7.S.T	Subtotal		
2.4.3.8.0	Hazardous Household Waste		
2.4.3.8.1	Personnel	35,998	36,250
2.4.3.8.2	Collection		
2.4.3.8.2	Disposal	140,000	140,000

2014 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE		2013 BUDGET	2014 BUDGET
2.4.3.8.9	Other (Specify).....		
2.4.3.8.S.T	Subtotal	175,998	176,250
2.4.3.T.T	TOTAL OPERATIONS	<u>4,766,462</u>	<u>5,146,380</u>
2.4.4.0.0	FISCAL SERVICES		
2.4.4.1.0	Interest		
2.4.4.1.1	Current Operations		
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt	85,595	61,747
2.4.4.2.0	Other Financing Charges		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge	3,600	2,500
2.4.4.2.9	Other (Specify).....		
2.4.4.3.0	Transfers to Other Funds		
2.4.4.3.1	Capital Fund - Debt Repayment	301,000	303,000
2.4.4.3.2	Capital Fund - Asset Acquisition	180,000	40,559
2.4.4.3.3	Capital Reserve Fund	250,000	385,000
2.4.4.3.4	Operating Reserve Fund		
2.4.4.4.0	Other Fiscal Services		
2.4.4.4.1	Bad Debt Expense	6,000	6,000
2.4.4.4.2	Closure and Post-Closure Expense	173,466	183,384
2.4.4.4.3	Second Previous Year Deficit		
2.4.4.4.9	Non-recurring litigation		230,000
2.4.4.T.T	TOTAL FISCAL SERVICES	<u>999,661</u>	<u>1,212,190</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>7,113,571</u>	<u>7,577,879</u>

REGIONAL SERVICE COMMISSION 11

2014 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS						Debt repayment term	
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	
1 Excavator	\$ 325,000							\$ 325,000	5 years
2 Rock Truck	\$ 315,000							\$ 315,000	5 years
3 Forklift	\$ 70,000							\$ 70,000	5 years
4 2 Crew Cabs	\$ 35,559			\$ 35,559			\$ 35,559		
5									
6									
7									
8									
TOTAL	\$ 745,559						\$ 35,559	\$ 710,000	

FUNDING DETAILS

Capital Grant Amount Purpose/Description

- 1
- 2
- 3

Other Sources of Funding

Amount Purpose/Description

- 1
- 2

Long-Term Borrowing Summary

- 20 Years
- 15 Years
- 10 Years
- 7 Years
- 5 Years

TOTAL BORROWING

Environmental Services

710,000
\$ 710,000

REGIONAL SERVICE COMMISSION 11

2014 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	841,180
2. Less: Revenue from other sources (from page GF-2)	<u>62,273</u>
Net Budget to be raised from sale of service	<u><u>778,907</u></u>

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
NB Power	9,513,252	\$ 0.09923	\$ 944,000
			<u> </u>
TOTAL SALE OF SERVICE			<u><u>\$ 944,000</u></u>

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

2014 GENERATION FACILITY OPERATING BUDGET

REVENUE

		2013 BUDGET	2014 BUDGET
1.5.0.0.0	GENERATION FACILITY		
1.5.2.0.0	REVENUE FROM OTHER SOURCES		
1.5.2.5.0	Government Transfers		
1.5.2.5.1	(Specify).....
1.5.2.5.2	(Specify).....
1.5.2.6.0	Transfers from Own and Other funds		
1.5.2.6.1	Second Previous Year Surplus	61,273
1.5.2.6.2	Operating Reserve Fund
1.5.2.6.3	Solid Waste Operating Fund
1.5.2.7.0	Other Revenue		
1.5.2.7.1	Interest Income	1,000
1.5.2.7.9	Other (Specify).....
1.5.2.T.T	TOTAL REVENUE FROM OTHER SOURCES		62,273

2014 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

	2013 BUDGET	2014 BUDGET
2.5.0.0.0 GENERATION FACILITY		
2.5.2.0.0 ADMINISTRATION		
2.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		-
2.5.2.1.0 Personnel		
2.5.2.1.1 Salaries & Benefits		
2.5.2.1.2 Travel		
2.5.2.1.3 Training and Development		
2.5.2.1.9 Other (Specify).....		
2.5.2.2.0 Other Administrative Services		
2.5.2.2.1 Advertising and Public Relations		
2.5.2.2.2 Liability Insurance		
2.5.2.2.3 Professional Services		
2.5.2.2.4 Legal Services		
2.5.2.2.5 Office Building		
2.5.2.2.6 Office Equipment & Supplies		
2.5.2.2.7 Printing and Copying		
2.5.2.2.8 Telecommunications		
2.5.2.2.9 Electricity		9,200
2.5.2.T.T TOTAL ADMINISTRATION		<u>9,200</u>
2.5.3.0.0 OPERATIONS		
2.5.3.1.0 Personnel		
2.5.3.1.1 Salaries & Benefits		69,800
2.5.3.1.2 Travel		500
2.5.3.1.3 Training and Development		10,000
2.5.3.1.9 Other (Specify).....		
2.5.3.2.0 Machinery & Equipment		
2.5.3.2.1 Vehicles		
2.5.3.2.2 Small Equipment (non-capital)		
2.5.3.2.3 Operating Leases (non-capital)		
2.5.3.2.4 Fuel		
2.5.3.2.5 Repairs and Maintenance	667,000	120,442
2.5.3.2.6 Insurance		19,000
2.5.3.2.7 Oil		35,000
2.5.3.2.8 Supplies		3,000
2.5.3.T.T TOTAL OPERATIONS	<u>667,000</u>	<u>257,742</u>
2.5.4.0.0 FISCAL SERVICES		
2.5.4.1.0 Interest		
2.5.4.1.1 Current Operations		
2.5.4.1.2 Short-Term borrowing for capital projects		
2.5.4.1.3 Long-Term Debt	65,000	82,465
2.5.4.2.0 Other Financing Charges		
2.5.4.2.1 Debenture Discounts		

2014 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2013 BUDGET	2014 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures		
2.5.4.2.3	Banking Service Charge		500
2.5.4.2.9	Other (Specify).....		
2.5.4.3.0	Transfers to Funds and Reserves		
2.5.4.3.1	Capital Fund - Debt Repayment		330,000
2.5.4.3.2	Capital Fund - Asset Acquisition		
2.5.4.3.3	Capital Reserve		100,000
2.5.4.3.4	Operating Reserve		
2.5.4.3.5	General Operating		61,273
2.5.4.4.0	Other Fiscal Services		
2.5.4.4.3	Second Previous Year Deficit		
2.5.4.4.9	Other (Specify).....		
2.5.4.T.T	TOTAL FISCAL SERVICES	<u>65,000</u>	<u>574,238</u>
2.T.T.T.T	TOTAL EXPENDITURES	<u>732,000</u>	<u>841,180</u>

CAPITAL EXPENDITURES		SOURCES OF FUNDS							Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding			
1		Amount	Purpose/Description
2			
Long-Term Borrowing Summary			
20 Years			
15 Years			
10 Years			
7 Years			
5 Years			
TOTAL BORROWING			