



REGIONAL SERVICE COMMISSION

2019

Regional Service Commission 11

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

- Page RSC-1 is signed and sealed
- Fund Surplus' and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Interest and Principal payments on long term debt are correct
- Cooperative & Regional Planning Services Fund
- Local Planning Services Fund
- Solid Waste Services Fund
- Electricity Generation Facility Fund
- Other Shared Services Fund
- Copies have been forwarded to member Municipalities, Rural Communities, Local Service Districts, the Community Finances Branch and the respective Local Services Manager of the Department of Environment and Local Government

Confirmed by: Original Signed by: D. R. Fitzgerald Date: October 25, 2018
Title: Executive Director

REGIONAL SERVICE COMMISSION 11

2019 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	111,401
2. Local Planning Services Fund (from page LP-1)	1,397,747
3. Solid Waste Services Fund (from page SW-1)	8,541,211
4. Electricity Generation Facility Services Fund (from page GF-1)	1,141,226
5. Other Shared Services Fund (from page OT-1)	-
Total Regional Service Commission Operating Budget	\$ 11,191,585

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	5,000
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	1,848,455
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$
6. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$
Total Regional Service Commission Capital Budget	\$ 1,853,455

THIS IS TO CERTIFY that on the 26th day of October, 2018 the Board of the REGIONAL SERVICE COMMISSION 11 RESOLVED that the total operating budget for the Regional Service Commission for the 2019 calendar year would consist of total Revenue of \$11,191,585, and total expenditures of \$ 11,191,585 and that the capital budget would consist of total expenditures of \$ 1,853,455.

Adopted this 25th day of October, 2018 by the Board of the REGIONAL SERVICE COMMISSION 11 .

Executed this 26th day of October, 2018 by the Executive Director of said Commission.

Original Signed by:
Judy Wilson- Shee

Chairperson

Original Signed by:
D. R. Fitzgerald

Executive Director

REGIONAL SERVICE COMMISSION 11

2019 REGIONAL SERVICE COMMISSION OPERATING BUDGET

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Other Shared Services Budget	Subtotal	Amortization TCA (Add)	Controlled Entities (Add)	Other Sick Leave (Add /Subtract)	Transfers (Add /Subtract)	Total PSA Budget
Revenue												
Member Charges		85,535	1,321,332	2,916,000			4,322,867					4,322,867
Sales of services				5,244,465	1,000,000		6,244,465					6,244,465
Government Transfers							-					-
Transfers from own and other funds	569,201						569,201				(569,201)	-
Other transfers							-					-
Interest			3,000	10,000	500		13,500					13,500
Surplus of second previous year		25,866	68,415	200,746	140,726		435,753				(435,753)	-
Other revenue			5,000	170,000			175,000					175,000
Total Revenue	569,201	111,401	1,397,747	8,541,211	1,141,226	-	11,760,786	-	-	-	(1,004,954)	10,755,832
Expenditures												
Governance	71,031						71,031					\$ 71,031
Administration	489,345	93,901	601,907	1,487,541	20,661		2,693,355				(569,201)	\$ 2,124,154
Regional planning							-					\$ -
Regional policing collaboration		7,500					7,500					\$ 7,500
Regional emergency measures planning							-					\$ -
Regional sport, recreation & culture infrastructure planning & cost-sharing		10,000					10,000					\$ 10,000
Other services provided to all members							-					\$ -
Planning and building inspection services			776,740				776,740	3,638		5,400		\$ 785,778
Operations - Solid Waste Service				6,040,720	558,287		6,599,007	1,757,853		16,200	(612,000)	\$ 7,761,060
Financial Services							-					\$ -
- Interest				55,373	50,266		105,639					\$ 105,639
- Other Financing Charges	8,825		4,500	3,500	3,840		20,665					\$ 20,665
- Transfer to the Capital Fund - Debt Repayment				632,122	362,000		994,122				(994,122)	\$ (0)
- Transfer to the Capital Fund - Asset Acquisition			5,000	86,455			91,455				(91,455)	\$ -
- Transfer to the Capital Reserve					146,172		146,172				(146,172)	\$ -
- Transfer to the Operating Reserve							-					\$ -
Closure & Post-closure expense				229,500			229,500					\$ 229,500
Second previous year deficit							-					\$ -
Other Fiscal services			9,600	6,000			15,600					\$ 15,600
Total Expenditure	569,201	111,401	1,397,747	8,541,211	1,141,226	-	11,760,786	1,761,491	-	21,600	(2,412,950)	11,130,927
Surplus (Deficit)	-	-	-	-	-	-	-	(1,761,491)	-	(21,600)	1,407,996	(375,095)

REGIONAL SERVICE COMMISSION 11

2019 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4) 569,200

2. Less: Revenue from other sources (from page CS-2) _____

Net Budget to be allocated to other funds: \$ 569,200

Cooperative & Regional Planning Services (to page CRP-3) 93,901

Local Planning Services (to page LP-3) 175,394

Solid Waste Services (to page SW-3) 288,945

Electricity Generation Facility Services (to page GF-3) 10,960

Other Shared Services (to page OT-3) _____

Total Allocation \$ 569,200

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital) \$

Less: Total sources of funds \$

Total Long-term borrowing \$

2019 CORPORATE SERVICES OPERATING BUDGET

REVENUE

	2018 BUDGET	2019 BUDGET
1.1.0.0.0 CORPORATE SERVICES		
1.1.2.0.0 REVENUE FROM OTHER SOURCES		
1.1.2.5.0 Government Transfers		
1.1.2.5.1 (Specify).....
1.1.2.5.2 (Specify).....
1.1.2.7.0 Other Revenue (Specify).....
1.1.2.T.T TOTAL REVENUE FROM OTHER SOURCES	=====	=====

2019 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.1.0.0.0	CORPORATE SERVICES		
2.1.1.0.0	GOVERNANCE		
2.1.1.1.0	Board Members		
2.1.1.1.1	Honorariums	51,250	52,531
2.1.1.1.2	Travel	13,500	13,500
2.1.1.1.3	Training and Development	3,000	3,000
2.1.1.1.9	Other (Specify).....	7,500	2,000
2.1.1.T.T	TOTAL GOVERNANCE	75,250	71,031
2.1.2.0.0	ADMINISTRATION		
2.1.2.1.0	Executive Director's Office		
2.1.2.1.1	Salaries & Benefits	235,511	242,026
2.1.2.1.2	Travel	4,000	4,000
2.1.2.1.3	Training and Development	1,000	1,000
2.1.2.1.9	Memberships and Subscriptions	2,000	2,000
2.1.2.2.0	Human Resources		
2.1.2.2.1	Salaries & Benefits		
2.1.2.2.2	Travel		
2.1.2.2.3	Training and Development		
2.1.2.2.9	Other (Specify).....		
2.1.2.3.0	Financial Management		
2.1.2.3.1	Salaries & Benefits	120,402	10,354
2.1.2.3.2	Travel		
2.1.2.3.3	Training and Development	1,000	1,000
2.1.2.3.5	External Audit Fees	19,900	25,000
2.1.2.3.6	External Accounting Fees		
2.1.2.3.7	Other Financial Management		
2.1.2.3.9	Other (Specify).....		
2.1.2.4.0	Other Administration Services		
2.1.2.4.1	Advertising and Public Relations	2,500	2,500
2.1.2.4.2	Liability Insurance	46,700	46,700
2.1.2.4.3	Professional Services	16,000	98,500
2.1.2.4.4	Legal Services	6,000	6,000
2.1.2.4.5	Office Building	4,000	22,264
2.1.2.4.6	Office Equipment & Supplies	5,000	15,500
2.1.2.4.7	Printing and Copying	2,000	2,000
2.1.2.4.8	Telecommunications	3,000	3,000
2.1.2.4.9	Translation	7,500	7,500
2.1.2.T.T	TOTAL ADMINISTRATION	476,513	489,344
2.1.4.0.0	FISCAL SERVICES		
2.1.4.1.0	Interest		
2.1.4.1.1	Current Operations		

2019 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE		2018 BUDGET	2019 BUDGET
2.1.4.1.2	Short-Term borrowing for capital projects
2.1.4.1.3	Long-Term Debt
2.1.4.2.0	Other Financing Charges		
2.1.4.2.3	Banking Service Charge	3,000	3,500
2.1.4.2.9	Other (Specify).....
2.1.4.3.0	Transfers to Funds and Reserves		
2.1.4.3.1	Capital Fund - Debt Repayment
2.1.4.3.2	Capital Fund - Asset Acquisition
2.1.4.3.3	Capital Reserve
2.1.4.3.4	Operating Reserve
2.1.4.4.0	Other Fiscal Services		
2.1.4.4.9	HST Expense	3,874	5,325
2.1.4.T.T	TOTAL FISCAL SERVICES	<u>6,874</u>	<u>8,825</u>
2.T.T.T.T	TOTAL CORPORATE SERVICES	<u>558,637</u>	<u>569,200</u>

2019 CORPORATE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<u> </u>	

REGIONAL SERVICE COMMISSION 11

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-4)	111,401
2. Less: Revenue from other sources	<u>25,866</u>
Net Budget to be raised from members	<u><u>85,535</u></u>

MEMBER CHARGES

Member	2016 Census Population	2018 Tax Base	Member Share*
1 Cambridge Narrows	562	96,264,532	497
2 Chipman	1,104	66,065,384	578
3 Fredericton	58,687	7,115,299,238	42,363
4 Fredericton Junction	704	40,944,025	365
5 Gagetown	711	60,887,845	431
6 Hanwell	4,700	507,954,099	3,193
7 Millville	273	10,539,786	124
8 Minto	2,305	103,322,543	1,095
9 Nackawic	941	91,265,055	606
10 New Maryland	4,174	341,667,640	2,482
11 Oromocto	9,223	1,184,239,349	6,871
12 Stanley	412	29,551,132	232
13 Tracy	608	25,647,390	284
14 Local Service Districts	<u>45,080</u>	<u>3,569,186,901</u>	<u>26,416</u>
	<u>129,484</u>	<u>13,242,834,919</u>	<u>85,535</u>

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

* **Note:** Allocation on 50-50 proportional basis of population and tax base

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		REVENUE	
		2018 BUDGET	2019 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	(Specify).....
1.2.2.5.2	(Specify).....
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus	24,499	25,866
1.2.2.6.2	Operating Reserve Fund
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income
1.2.2.7.2	HST Rebate
1.2.2.7.9	Other (Specify).....
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	24,499	25,866

REGIONAL SERVICE COMMISSION 11

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

		EXPENDITURE	
		2018 BUDGET	2019 BUDGET
2.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
2.2.3.0.0	REGIONAL SERVICES		
2.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	89,442	93,901
2.2.3.1.0	Regional Planning		
2.2.3.1.1	Personnel		
2.2.3.1.2	Administration		
2.2.3.1.3	Travel		
2.2.3.1.4	Professional Services	10,000	
2.2.3.1.9	Other (Specify).....		
2.2.3.1.S.T	Subtotal		
2.2.3.2.0	Regional Policing Collaboration		
2.2.3.2.2	Administration		
2.2.3.2.3	Travel		
2.2.3.2.4	Professional Services	7,500	7,500
2.2.3.2.9	Other (Specify).....		
2.2.3.2.S.T	Subtotal	7,500	7,500
2.2.3.3.0	Regional Emergency Measures Planning		
2.2.3.3.2	Administration		
2.2.3.3.3	Travel		
2.2.3.3.4	Professional Services		
2.2.3.3.9	Other (Specify).....		
2.2.3.3.S.T	Subtotal	-	-
2.2.3.4.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost-Sharing		
2.2.3.4.2	Administration		
2.2.3.4.3	Travel		
2.2.3.4.4	Professional Services		
2.2.3.4.9	Other (Specify).....		
2.2.3.4.S.T	Subtotal		
2.2.3.5.0	Other Service Provided to All Members		
2.2.3.5.2	Administration		
2.2.3.5.3	Travel		
2.2.3.5.4	Professional Services		10,000
2.2.3.5.9	Other (Specify).....		
2.2.3.5.S.T	Subtotal		
2.2.4.0.0	FISCAL SERVICES		
2.2.4.1.0	Interest		
2.2.4.1.1	Current Operations		
2.2.4.1.2	Short-Term borrowing for capital projects		
2.2.4.1.3	Long-Term Debt		
2.2.4.2.0	Other Financing Charges		

REGIONAL SERVICE COMMISSION 11

2019 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.2.4.2.3	Banking Service Charge
2.2.4.2.9	Other (Specify).....
2.2.4.3.0	Transfers to Funds and Reserves		
2.2.4.3.1	Capital Fund - Debt Repayment
2.2.4.3.2	Capital Fund - Asset Acquisition
2.2.4.3.3	Capital Reserve
2.2.4.3.4	Operating Reserve
2.2.4.4.0.	Other Fiscal Services		
2.2.4.4.3	Second Previous Year Deficit
2.2.4.4.9	Other (Specify).....
2.2.4.T.T	TOTAL FISCAL SERVICES	=====	=====
2.T.T.T.T	TOTAL EXPENDITURES	<u>96,942</u>	<u>111,401</u>

2019 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<u> </u>	
		<u> </u>	

CRP-Capital

REGIONAL SERVICE COMMISSION 11

2019 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING

1. Total Budget (from page LP-4)	1,397,747
2. Less: Revenue from other sources (from page LP-2)	<u>76,415</u>
Net Budget to be raised from members	<u><u>1,321,332</u></u>
Portion of net budget relating to Planning Services	732,339
Portion of net budget relating to Inspection Services	588,993

MEMBER CHARGES

Member	2018 Tax Base	Planning Service	Inspection Service	Member Share
1 Cambridge Narrows	96,264,532	15,320	12,322	27,642
2 Chipman	66,065,384	10,514	8,456	18,970
3 Fredericton Junction	40,944,025	6,516	5,241	11,757
4 Gagetown	60,887,845	9,690	7,793	17,484
5 Hanwell	507,954,099	80,840	65,016	145,856
6 Millville	10,539,786	1,677	1,349	3,026
7 Minto	103,322,543	16,444	13,225	29,668
8 Nackawic	91,265,055	14,525	11,682	26,206
9 Stanley	29,551,132	4,703	3,782	8,485
10 Tracy	25,647,390	4,082	3,283	7,365
11 Local Service Districts	<u>3,569,186,901</u>	<u>568,028</u>	<u>456,844</u>	<u>1,024,872</u>
	<u>\$ 4,601,628,692</u>	<u>\$ 732,339</u>	<u>\$ 588,993</u>	<u>\$ 1,321,332</u>

CAPITAL

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	5,000
Less: Total sources of funds	<u>5,000</u>
Total Long-term borrowing	<u>-</u>

2019 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE		2018 BUDGET	2019 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development 5,000
1.3.2.1.2	Inspection
1.3.2.1.9	Other (Specify).....
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus 339 68,415
1.3.2.6.2	Operating Reserve Fund
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income 3,000 3,000
1.3.2.7.2	HST Rebate
1.3.2.7.9	Other (Specify).....
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES 3,339 76,415

2019 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE		
	2018 BUDGET	2019 BUDGET
2.3.0.0.0 LOCAL PLANNING SERVICES		
2.3.2.0.0 ADMINISTRATION		
2.3.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	167,124	175,394
2.3.2.1.0 Director's Office		
2.3.2.1.1 Salaries & Benefits	246,574	257,015
2.3.2.1.2 Travel	9,000	9,000
2.3.2.1.3 Training and Development	3,000	3,000
2.3.2.1.9 Meetings	1,500	1,500
2.3.2.2.0 Other Administration Services		
2.3.2.2.1 Advertising & Public Relations	1,000	1,000
2.3.2.2.2 Liability Insurance	1,000	1,200
2.3.2.2.3 Professional Services	2,000	2,000
2.3.2.2.4 Legal Services	5,000	5,000
2.3.2.2.5 Office Building	97,012	113,598
2.3.2.2.6 Office Equipment & Supplies	13,700	13,700
2.3.2.2.7 Printing and Copying	5,500	5,500
2.3.2.2.8 Telecommunications	15,500	14,000
2.3.2.2.9 Other (Specify).....		
2.3.2.T.T TOTAL ADMINISTRATION SERVICES	567,910	601,907
2.3.3.0.0 PLANNING AND BUILDING INSPECTION SERVICES		
2.3.3.1.0 Planning Services		
2.3.3.1.1 Salaries & Benefits	382,925	423,843
2.3.3.1.2 Travel	5,000	5,000
2.3.3.1.3 Training and Development	6,000	6,500
2.3.3.1.4 Maps and Reference Material		
2.3.3.1.5 GIS Operating and Planet		
2.3.3.1.6 Advertising (Legislatively Required)	7,000	3,500
2.3.3.1.7 Planning Review & Adjustment Committee	19,200	16,700
2.3.3.1.9 Meetings, Memberships and Supplies	4,500	4,500
2.3.3.1.S.T Subtotal	424,625	460,043
2.3.3.2.0 Inspection Services		
2.3.3.2.1 Salaries & Benefits	268,884	279,897
2.3.3.2.2 Travel	31,000	31,000
2.3.3.2.3 Training and Development	4,000	4,000
2.3.3.2.4 Maps and Reference Material		
2.3.3.2.5 GIS Operating and Planet		
2.3.3.2.9 Memberships and Supplies	1,800	1,800
2.3.3.2.S.T Subtotal	305,684	316,697
2.3.3.T.T TOTAL PLANNING AND INSPECTION SERVICES	730,309	776,740

2019 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE

	2018 BUDGET	2019 BUDGET
2.3.4.0.0 FISCAL SERVICES		
2.3.4.1.0 Interest		
2.3.4.1.1 Current Operations
2.3.4.1.2 Short-Term borrowing for capital projects
2.3.4.1.3 Long-Term Debt
2.3.4.2.0 Other Financing Charges		
2.3.4.2.1 Debenture Discounts
2.3.4.2.2 Cost of Issuing & Selling New Debentures
2.3.4.2.3 Banking Service Charge	4,500	4,500
2.3.4.2.9 Other (Specify).....
2.3.4.3.0 Transfers to Other Funds		
2.3.4.3.1 Capital Fund - Debt Repayment
2.3.4.3.2 Capital Fund - Asset Acquisition	5,000	5,000
2.3.4.3.3 Capital Reserve Fund
2.3.4.3.3 Operating Reserve Fund	700
2.3.4.4.0 Other Fiscal Services		
2.3.4.4.3 Second Previous Year Deficit
2.3.4.4.9 HST Expense	9,500	9,600
2.3.4.T.T TOTAL FISCAL SERVICES	19,700	19,100
2.T.T.T.T TOTAL EXPENDITURES	1,317,919	1,397,747

2019 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1 Computer Equipment	\$ 5,000			\$ 5,000			\$ 5,000		
2									
3									
4									
5									
6									
TOTAL	\$ 5,000			\$ 5,000			\$ 5,000		

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<hr/> <hr/>	

LP-Capital

REGIONAL SERVICE COMMISSION 11

2019 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$ 8,541,211
2. Less: Revenue from other sources (from page SW-2)	<u>\$ 5,625,211</u>
Net budget to be raised through tipping fees	<u>\$ 2,916,000</u>

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Cambridge Narrows	225	\$ 90.00	\$ 20,250
Chipman	410	\$ 90.00	\$ 36,900
Fredericton	12,410	\$ 90.00	\$ 1,116,900
Fredericton Junction	200	\$ 90.00	\$ 18,000
Gagetown	205	\$ 90.00	\$ 18,450
Hanwell	1,200	\$ 90.00	\$ 108,000
Millville	75	\$ 90.00	\$ 6,750
Minto	1,020	\$ 90.00	\$ 91,800
Nackawic	330	\$ 90.00	\$ 29,700
New Maryland	1,080	\$ 90.00	\$ 97,200
Oromocto	2,280	\$ 90.00	\$ 205,200
Stanley	110	\$ 90.00	\$ 9,900
Tracy	165	\$ 90.00	\$ 14,850
Local Service Districts	12,690	\$ 90.00	<u>\$ 1,142,100</u>
TOTAL REVENUE FROM MEMBER TIPPING FEES			<u>\$ 2,916,000</u>

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$ 1,848,455
Less: Total sources of funds	<u>\$ 698,455</u>
Total Long-term borrowing	<u>\$ 1,150,000</u>

2019 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE		2018 BUDGET	2019 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	4,005,200	4,344,000
1.4.2.1.2	Construction and Demolition	255,000	255,000
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations		
1.4.2.1.8	Toll Gate	33,750	33,750
1.4.2.1.9	Other (Specify).....		
1.4.2.2.0	Special Waste		
1.4.2.2.1	Asbestos	35,000	35,000
1.4.2.2.2	(Specify).....		
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	352,000	366,820
1.4.2.3.2	Refundables Products	30,000	5,000
1.4.2.3.3	Shredding	10,000	9,000
1.4.2.3.4	Metals	109,475	115,630
1.4.2.3.5	Paints	25,000	15,000
1.4.2.3.9	Plastics	17,525	25,265
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Rental	40,000	40,000
1.4.2.5.0	Government Transfers		
1.4.2.5.1	(Specify).....		
1.4.2.5.2	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	562,847	200,746
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income	6,700	10,000
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Disposal of Capital Assets	69,000	170,000
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	5,551,497	5,625,211

2019 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.4.0.0.0	SOLID WASTE SERVICES		
2.4.2.0.0	ADMINISTRATION		
2.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	291,156	288,945
2.4.2.1.0	Director's Office		
2.4.2.1.1	Salaries & Benefits	726,822	623,096
2.4.2.1.2	Travel	8,000	8,000
2.4.2.1.3	Training and Development	21,000	23,500
2.4.2.1.9	Other (Specify).....		
2.4.2.4.0	Other Administration Services		
2.4.2.4.1	Advertising and Public Relations	10,000	10,000
2.4.2.4.2	Liability Insurance	35,000	40,000
2.4.2.4.3	Professional Services	116,500	113,000
2.4.2.4.4	Legal Services	25,000	25,000
2.4.2.4.5	Office Building	50,000	50,000
2.4.2.4.6	Office Equipment and Supplies	20,000	16,000
2.4.2.4.7	Printing and Copying		
2.4.2.4.8	Telecommunications	45,000	45,000
2.4.2.4.9	Non-refundable HST	140,000	133,000
2.4.2.5.0	Public Education		
2.4.2.5.1	Advertising, tours, promotional	100,000	110,000
2.4.2.5.2	Travel	2,000	2,000
2.4.2.5.9	Other (Specify).....		
2.4.2.2.T	TOTAL ADMINISTRATION	1,590,478	1,487,541
2.4.3.0.0	OPERATIONS		
2.4.3.1.0	Station and Building		
2.4.3.1.1	Repairs and Maintenance	110,500	40,500
2.4.3.1.2	Electricity	98,000	104,000
2.4.3.1.3	Janitorial	2,000	2,000
2.4.3.1.4	Insurance		
2.4.3.1.5	Property Taxes	109,000	109,000
2.4.3.1.9	Fuel	25,000	20,000
2.4.3.1.S.T	Subtotal	344,500	275,500
2.4.3.2.0	Machinery & Equipment		
2.4.3.2.1	Vehicles		
2.4.3.2.2	Small Equipment (non-capital)		
2.4.3.2.3	Operating Leases (non-capital leases)	5,000	
2.4.3.2.4	Fuel	374,125	418,160
2.4.3.2.5	Repairs and Maintenance	678,000	619,800
2.4.3.2.6	Insurance	120,000	129,900
2.4.3.2.9	Equipment Rental	16,500	13,500
2.4.3.2.S.T	Subtotal	1,193,625	1,181,360

2019 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.4.3.3.0	Landfill Operations		
2.4.3.3.1	Personnel	1,468,108	1,483,935
2.4.3.3.2	Small Equipment (non capital)	1,700	3,400
2.4.3.3.3	Site and Road Maintenance	433,190	444,756
2.4.3.3.4	Monitoring	80,000	85,000
2.4.3.3.5	Site Security	15,000	15,000
2.4.3.3.6	Special Waste Handling		
2.4.3.3.7	Cells	600,000	612,000
2.4.3.3.8	Leachate & Siltation Management	57,000	60,000
2.4.3.3.9	Supplies	130,000	147,000
2.4.3.3.S.T	Subtotal	2,784,998	2,851,091
2.4.3.4.0	Transfer Station Operations		
2.4.3.4.1	Personnel		
2.4.3.4.2	Small Equipment (non capital)		
2.4.3.4.3	Site and Road Maintenance		
2.4.3.4.4	Site Security		
2.4.3.4.5	Contracted Services		
2.4.3.4.6	Special Waste Handling		
2.4.3.4.9	Other (Specify).....		
2.4.3.4.S.T	Subtotal		
2.4.3.5.0	Scale house		
2.4.3.5.1	Personnel	261,962	253,219
2.4.3.5.2	Small Equipment (non capital)		
2.4.3.5.3	Supplies		
2.4.3.5.9	Repairs and Maintenance	20,000	20,000
2.4.3.5.S.T	Subtotal	281,962	273,219
2.4.3.6.0	Waste Diversion		
2.4.3.6.1	Personnel	825,100	896,800
2.4.3.6.2	Recycling	224,500	182,000
2.4.3.6.3	Collection		
2.4.3.6.4	Equipment Maintenance	115,000	145,500
2.4.3.6.5	Contracted Services		
2.4.3.6.9	Fuel	52,500	59,200
2.4.3.6.S.T	Subtotal	1,217,100	1,283,500
2.4.3.7.0	Composting Program		
2.4.3.7.1	Personnel		
2.4.3.7.2	Processing		
2.4.3.7.3	Demonstration Site		
2.4.3.7.9	Other (Specify).....		
2.4.3.7.S.T	Subtotal		
2.4.3.8.0	Hazardous Household Waste		
2.4.3.8.1	Personnel	39,908	41,050
2.4.3.8.2	Collection		
2.4.3.8.2	Disposal	125,000	135,000

2019 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.4.3.8.9	Other (Specify).....		
2.4.3.8.S.T	Subtotal	164,908	176,050
2.4.3.T.T	TOTAL OPERATIONS	5,987,093	6,040,720
2.4.4.0.0	FISCAL SERVICES		
2.4.4.1.0	Interest		
2.4.4.1.1	Current Operations		
2.4.4.1.2	Short-Term borrowing for capital projects		
2.4.4.1.3	Long-Term Debt	33,336	55,373
2.4.4.2.0	Other Financing Charges		
2.4.4.2.1	Debenture Discounts		
2.4.4.2.2	Cost of Issuing & Selling New Debentures		
2.4.4.2.3	Banking Service Charge	3,000	3,500
2.4.4.2.9	Other (Specify).....		
2.4.4.3.0	Transfers to Other Funds		
2.4.4.3.1	Capital Fund - Debt Repayment	444,510	632,122
2.4.4.3.2	Capital Fund - Asset Acquisition	110,000	86,455
2.4.4.3.3	Capital Reserve Fund		
2.4.4.3.4	Operating Reserve Fund		
2.4.4.3.5.	Generation Facility Operating Fund		
2.4.4.4.0	Other Fiscal Services		
2.4.4.4.1	Bad Debt Expense	6,000	6,000
2.4.4.4.2	Closure and Post-Closure Expense	195,880	229,500
2.4.4.4.3	Second Previous Year Deficit		
2.4.4.4.9	Other (Specify).....		
2.4.4.T.T	TOTAL FISCAL SERVICES	792,726	1,012,950
2.T.T.T.T	TOTAL EXPENDITURES	8,370,297	8,541,211

2019 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1 Rock Truck	\$ 525,000							\$ 525,000	5 years
2 Compactor	\$ 625,000							\$ 625,000	5 years
3 Scales	\$ 70,000						\$ 70,000		
4 Cell Construction	\$ 612,000						\$ 612,000		
5 Office Equipment	\$ 16,455						\$ 16,455		
6									
7									
8									
TOTAL	\$ 1,848,455	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 698,455	\$ 1,150,000	

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years	\$ 1,150,000	
TOTAL BORROWING		<u>\$ 1,150,000</u>	

REGIONAL SERVICE COMMISSION 11

2019 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	1,141,226
2. Less: Revenue from other sources (from page GF-2)	<u>141,226</u>
Net Budget to be raised from sale of service	<u><u>1,000,000</u></u>

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
NB Power	9,396,730	0.10642	\$ 1,000,000
.....	\$.....	\$.....
.....	\$.....	\$.....
TOTAL SALE OF SERVICE			<u><u>\$ 1,000,000</u></u>

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	\$
Less: Total sources of funds	<u>\$</u>
Total Long-term borrowing	<u>\$</u>

2019 GENERATION FACILITY OPERATING BUDGET

REVENUE

		2018 BUDGET	2019 BUDGET
1.5.0.0.0	GENERATION FACILITY		
1.5.2.0.0	REVENUE FROM OTHER SOURCES		
1.5.2.5.0	Government Transfers		
1.5.2.5.1	(Specify).....
1.5.2.5.2	(Specify).....
1.5.2.6.0	Transfers from Own and Other funds		
1.5.2.6.1	Second Previous Year Surplus	81,975	140,726
1.5.2.6.2	Operating Reserve Fund
1.5.2.6.3	Solid Waste Services Operating Fund
1.5.2.7.0	Other Revenue		
1.5.2.7.1	Interest Income	400	500
1.5.2.7.9	Other (Specify).....
1.5.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	82,375	141,226

2019 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

	2018 BUDGET	2019 BUDGET
2.5.0.0.0 GENERATION FACILITY		
2.5.2.0.0 ADMINISTRATION		
2.5.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	10,915	10,961
2.5.2.1.0 Personnel		
2.5.2.1.1 Salaries & Benefits		
2.5.2.1.2 Travel		
2.5.2.1.3 Training and Development		
2.5.2.1.9 Other (Specify).....		
2.5.2.2.0 Other Administrative Services		
2.5.2.2.1 Advertising and Public Relations		
2.5.2.2.2 Liability Insurance		
2.5.2.2.3 Professional Services		
2.5.2.2.4 Legal Services		
2.5.2.2.5 Office Building		
2.5.2.2.6 Office Equipment & Supplies		
2.5.2.2.7 Printing and Copying		
2.5.2.2.8 Telecommunications	1,200	1,200
2.5.2.2.9 Electricity	6,500	8,500
2.5.2.T.T TOTAL ADMINISTRATION	18,615	20,661
2.5.3.0.0 OPERATIONS		
2.5.3.1.0 Personnel		
2.5.3.1.1 Salaries & Benefits	97,545	102,114
2.5.3.1.2 Travel	500	500
2.5.3.1.3 Training and Development	5,000	5,000
2.5.3.1.9 Other (Specify).....		
2.5.3.2.0 Machinery & Equipment		
2.5.3.2.1 Vehicles		
2.5.3.2.2 Small Equipment (non-capital)		
2.5.3.2.3 Operating Leases (non-capital)		
2.5.3.2.4 Fuel		
2.5.3.2.5 Repairs and Maintenance	550,000	350,673
2.5.3.2.6 Insurance	38,000	40,000
2.5.3.2.7 Oil	52,000	52,000
2.5.3.2.8 Supplies	3,000	8,000
2.5.3.T.T TOTAL OPERATIONS	746,045	558,287
2.5.4.0.0 FISCAL SERVICES		
2.5.4.1.0 Interest		
2.5.4.1.1 Current Operations		
2.5.4.1.2 Short-Term borrowing for capital projects		
2.5.4.1.3 Long-Term Debt	58,645	50,266
2.5.4.2.0 Other Financing Charges		
2.5.4.2.1 Debenture Discounts	3,740	3,740

2019 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE

		2018 BUDGET	2019 BUDGET
2.5.4.2.2	Cost of Issuing & Selling New Debentures		
2.5.4.2.3	Banking Service Charge	100	100
2.5.4.2.9	Other (Specify).....		
2.5.4.3.0	Transfers to Funds and Reserves		
2.5.4.3.1	Capital Fund - Debt Repayment	354,000	362,000
2.5.4.3.2	Capital Fund - Asset Acquisition		
2.5.4.3.3	Capital Reserve	1,230	146,172
2.5.4.3.4	Operating Reserve		
2.5.4.3.5.	Solid Waste Services Operating Fund		
2.5.4.4.0	Other Fiscal Services		
2.5.4.4.3	Second Previous Year Deficit		
2.5.4.4.9	Other (Specify).....		
2.5.4.T.T	TOTAL FISCAL SERVICES	417,715	562,278
2.T.T.T.T	TOTAL EXPENDITURES	1,182,375	1,141,226

2019 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS		Amount	Purpose/Description
Capital Grant			
1			
2			
3			
Other Sources of Funding			
1			
2			
Long-Term Borrowing Summary			
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
TOTAL BORROWING		<u> </u>	
		<u> </u>	

GF-Capital

REGIONAL SERVICE COMMISSION 11

2019 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)	\$
2. Less: Revenue from other sources (from page OT-2)	\$ _____
Net Budget to be raised from participating members	\$ _____

MEMBER CHARGES

Cost Sharing Data

Member	Specify:.....	Specify:.....	Member Share
1
2
3
4
5
6
7
8
9
10
			\$ _____

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)	\$
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2019 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE

		2018 BUDGET	2019 BUDGET
1.6.0.0	OTHER SHARED SERVICES		
1.6.2.0.0	REVENUE FROM OTHER SOURCES		
1.6.2.5.0	Government Transfers		
1.6.2.5.1	(Specify).....
1.6.2.5.2	(Specify).....
1.6.2.6.0	Transfers from Own Sources		
1.6.2.6.1	Second Previous Year Surplus
1.6.2.6.2	Operating Reserve Fund
1.6.2.7.0	Other Revenue		
1.6.2.7.1	Interest Income
1.6.2.7.2	HST Rebate
1.6.2.7.9	Other (Specify).....
1.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	<u>.....</u>	<u>.....</u>

2019 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE

	2018 BUDGET	2019 BUDGET
2.6.0.0.0 OTHER SHARED SERVICES		
2.6.2.0.0 ADMINISTRATION		
2.6.2.0.1 ALLOCATION FROM CORPORATE SERVICES (from page CS-1)
2.6.2.1.0 Personnel		
2.6.2.1.1 Salaries and Benefits
2.6.2.1.2 Travel
2.6.2.1.3 Training and Development
2.6.2.1.9 Other (Specify).....
2.6.2.2.0 Other Administrative Services		
2.6.2.2.1 Advertising and Public Relations
2.6.2.2.2 Liability Insurance
2.6.2.2.3 Professional Services
2.6.2.2.4 Legal Services
2.6.2.2.5 Office Building
2.6.2.2.6 Office Equipment and Supplies
2.6.2.2.7 Printing and Copying
2.6.2.2.8 Telecommunications
2.6.2.2.9 Other (Specify).....
2.6.2.T.T TOTAL ADMINISTRATION	=====	=====
2.6.4.0.0 FISCAL SERVICES		
2.6.4.1.0 Interest		
2.6.4.1.1 Current Operations
2.8.1.1.7 Short-Term borrowing for capital projects
2.6.4.1.3 Long-Term Debt
2.6.4.2.0 Other Financing Charges		
2.6.4.2.1 Debenture Discounts
2.6.4.2.2 Cost of Issuing & Selling New Debentures
2.6.4.2.3 Banking Service Charge
2.6.4.2.9 Other (Specify).....
2.6.4.3.0 Transfers to Funds and Reserves		
2.6.4.3.1 Capital Fund - Debt Repayment
2.6.4.3.2 Capital Fund - Asset Acquisition
2.6.4.3.3 Capital Reserve
2.6.4.3.4 Operating Reserve
2.6.4.4.0 Other Fiscal Services		
2.6.4.4.3 Second Previous Year Deficit
2.6.4.4.9 Other (Specify).....
2.6.4.T.T TOTAL FISCAL SERVICES	=====	=====
2.T.T.T.T TOTAL EXPENDITURES	=====	=====

2019 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS			
Capital Grant		Amount	Purpose/Description
1			
2			
3			
Other Sources of Funding		Amount	Purpose/Description
1			
2			
Long-Term Borrowing Summary		Amount	
	20 Years		
	15 Years		
	10 Years		
	7 Years		
	5 Years		
	TOTAL BORROWING	<u> </u>	
		<u> </u>	

OT-Capital